

## Appendix - Key figures

### L'Oréal Research and Innovation in 2011

- ✓ **721 million euros**
- ✓ **613 patents**
- ✓ **3,670 employees**
- ✓ **55%** of product raw materials of plant origin in 2011
- ✓ **45%** of new raw materials used comply with green chemistry principles

### The Global Hair Research Centre

- ✓ A centre exclusively dedicated to hair
- ✓ A 100-million-euro investment
- ✓ Thirty disciplines within 25 000m<sup>2</sup>
- ✓ 500 employees

<b>Global Presence</b>	<b>Investments</b>	<b>Patents</b>
19 Research Centres 16 Evaluation Centres	<b>2011:</b> 721 million euros <b>2010:</b> 665 million euros <b>2009:</b> 609 million euros	<b>2011:</b> 613 <b>2010:</b> 612